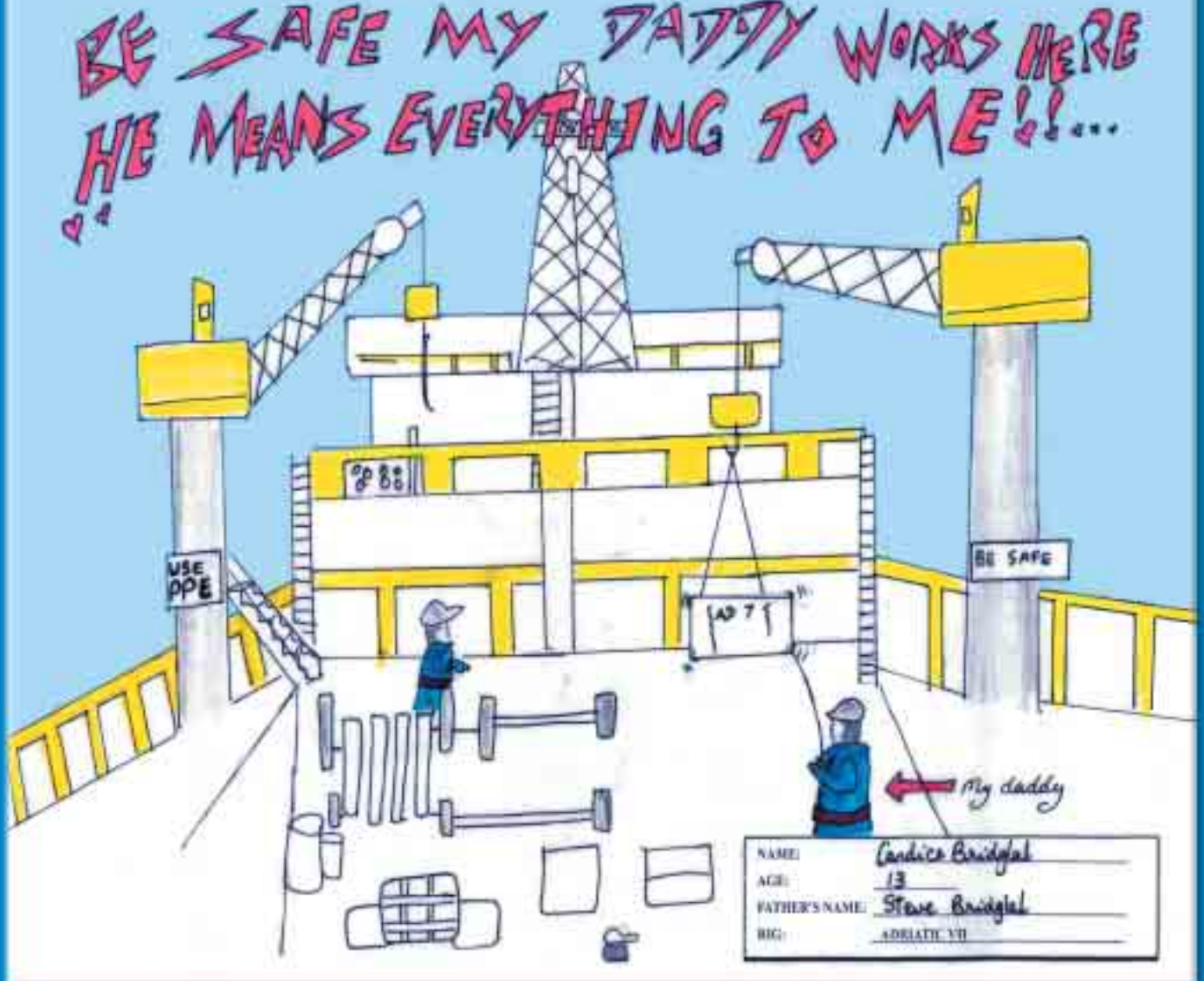
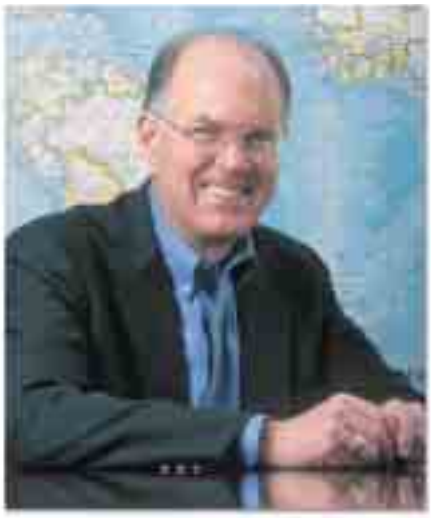
SUMMER 2002 VOLUME 1 NUMBER 2

GLOBALSANTAFE

ProFile

Safety Poster Contest Open to Children of All GlobalSantaFe Employees





Message from Management

By Sted Garber
President and Chief Executive Officer

Since I wrote my last column for this magazine, I have participated in a FOCUS I training course with rig crews from the North Sea and attended an ASA training course here in Houston. I was pleased and impressed with the enthusiasm and participation by all attendees. I am convinced that the supportive and constructive ways in which we learn to look out for and coach our fellow employees on eliminating unsafe behavior will result in an injury-free workplace. I encourage all of you to practice daily the lessons learned at these various safety training courses.

Because of our commitment to the proposition that safety is a 24 hour a day activity, whether on the job or off, we are placing extra emphasis on family, safety and health in this edition. More on this from Rick McClaine and Marion Woolie, but I can't help mentioning HSE Training Bulletin 465 published in early July. I had no idea that getting back into your vehicle while filling it with gasoline and then reemerging to remove the nozzle could create enough static electricity to cause ignition of gasoline fumes. This is an important message for all of our families. It is also an important message about our employees' commitment to safety because the notice didn't originate within the HSET Department, but with Donna Lesoon from the Marketing Department. Thank you Donna.

Consistent with looking out for each other from a safety perspective is the notion that we all need to look out for each other from a service perspective as well. We all recognize that we are in a service business and that service to our customers is key. From an operational standpoint, our customers are obviously the companies who contract our rigs and other drilling management services. I believe our operations people do an outstanding job of working with our customers, understanding and trying to anticipate their needs, and being extremely conscientious about customer service and how the customer perceives the service that we are providing.

> ***" At GlobalSantaFe, all jobs are important and all customers are important, whether external or internal. The next time you are called with a request or given a task, try to think about how you would like someone else to respond to your needs and then try to respond to that request in the most timely and conscientious way possible. Remember, we're all on the same team and it's a great team."***

If you are not in operations, however, you still have customers. It just happens that your customers are fellow employees rather than other companies. Some relationships may be more obvious than others; for instance, the benefits department or payroll department who provide their fellow employees with a very important service on a regular basis. Another clear example is our travel department which provides a very important service to many of us. Others may not be quite as clear, such as the legal department, which provides consulting and advice on all manners of issues to various departments in the company, and even the audit department which I like to view as an organization whose mission is to help improve the way we do business rather than as an enforcer. The point is that we all have customers and we should all make the same effort to provide out-

standing service to our internal customers just as the company does as a matter of course to its external customers.

There have been many examples of outstanding service provided to the organization as we have worked on the integration of our merger. At the risk of leaving many out, I will mention only a few. The information technology group has performed an absolutely unbelievable task of allowing us to communicate with each other, both by phone and computer, almost since day one. Systems have been integrated, rigs have been relocated, people have moved to different locations, and the first phase of moving into the new building has been accomplished—all with a minimum of disruption and outstanding professionalism and service. Another outstanding job has been done by the benefits group which has redesigned, integrated and converted all of our benefit programs—again, with a minimum of disruption and confusion. The administrative services group has done an admirable job of planning for our move into the new building and accomplishing this for the first phase of the move in a very efficient manner. These efforts and many others like them throughout the company have taken extended hours, weekends, postponed vacations and a tremendous amount of work. The people in these departments are clearly interested in customer service and make the needs of their customers a top priority.

As our Company's integration process continues, and there are still important issues to be addressed, please bear in mind that a merger of this magnitude and complexity presents an arduous task. There have been some bumps in the road, but that is to be expected. All those involved are giving it their best effort and quite often the intricacies of their objectives are not understood by others. Please be patient and understanding of your fellow employees as we proceed. Let's keep in mind that, together, we will get through this phase of our Company's evolution and we should all keep focused on GlobalSantaFe's long-term vision.

While I don't expect the work level to always be so intense, I am sure that the attitude of providing the best customer service possible will remain. As each of you begins your new work day, I hope you will be thinking of your day's work not just as a specific set of tasks that must be accomplished but rather as an opportunity to do the best job that you can in providing service to an external customer or to a fellow employee. At GlobalSantaFe, all jobs are important and all customers are important, whether external or internal. The next time you are called with a request or given a task, try to think about how you would like someone else to respond to your needs and then try to respond to that request in the most timely and conscientious way possible. Remember, we're all on the same team and it's a great team.

I said in my first column that I was uncomfortable about not being able to get to any of our operations locations due to the pressing priorities of the merger and that I hoped soon to resume some visits. I have not been as successful as I would like in this regard, but I did recently make a visit to the GlobalSantaFe *Jack Ryan* and was extremely pleased with what I saw. Yes, the drillship was in great shape and the customer was happy, but just as important to me was a confirmation of what others have been telling me, that our drilling crews, whether from legacy Global or legacy Santa Fe, exhibit the same degree of enthusiasm, professionalism, expertise and focus on doing the safest and most efficient job possible. This was my first visit to a legacy Global rig and I felt absolutely at home. My confidence was reinforced that GlobalSantaFe is an outstanding new company with one culture and it's a culture of which I am proud to be a part.

Now that I am finally a resident of Houston and resident full-time in the Houston office, I am enjoying meeting more of you in your offices or at a series of lunches that I have started recently. I look forward to being able to spend more time in the field and meeting more of you there as well and seeing your specific operations.





5 **Safety Poster Contest**
Worldwide competition open to the children of all GlobalSantaFe employees



6 **Safety— On the Job and in the Home**
Knowledge and behavior are as critical to our personal safety, security, and well being in the home as they are on the job



7 **Leadership Consultation Days Held in Aberdeen**
Senior offshore department heads met with Aberdeen management to define GlobalSantaFe's safety culture



8 **Galaxy I Celebrates 'Best in Class' Performance**
Phillips and GlobalSantaFe drill unique HPHT wells in Jade field

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GlobalSantaFe Corporation
ProFile



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GlobalSantaFe Safety Poster Competition

GlobalSantaFe Families to Participate in Promoting Safety in the Workplace



By Rick McClaine
Vice President
Safety, Training and
Environmental Affairs

To establish the Family Safety and Health theme of our Summer edition of *ProFile,* I am pleased to congratulate 13-year-old Candice Bridglal for the submission of her artwork to our Trinidad Operation which has been selected for the cover of this magazine. Candice is the daughter of Steve, currently a Roustabout on the *Adriatic VII,* and Parbatie Bridglal. In addition to being chosen to grace this quarter's cover, Candice will receive a savings bond in the amount of $1,000.

I am also pleased to announce a worldwide competition open to the children of all employees who are 15 years of age and younger. The rules are simple. Eligible contestants may submit an original drawing of their parent in the GlobalSantaFe workplace, together with a brief safety related caption or message explaining why they would like their mother or father to work safely. Each entry must include the title, "Be Safe—My Daddy (or Mommy) Works Here".

Winners will be chosen by the company's Safety Standards Review Committee and prizes will be established for three separate and distinct age groups as follows:

Group 1:
Up to and including 7 years
Group 2:
Ages 8 through 11 inclusive
Group 3:
Ages 12 through 15 inclusive

The deadline for submittals is October 31, 2002. All submittals should be sent to GlobalSantaFe, 15375 Memorial Dr., Houston, TX 77079-4493, Attn: Hope Urban.

Winners will be selected no later than November 30, 2002, and they will be notified as soon as possible thereafter. There will be one Grand Prize winner, and three Runner Up winners selected from each age group who will receive the following awards:

1. First Prize (from each age group) is a $1,000 savings bond.The winner's drawing will be featured on a future cover of *ProFile* Magazine and it will also be included in the 2003 GlobalSantaFe Safety Calendar.
2. Each of the three Runner Up winners (from each age group) will be awarded a $500 savings bond and their drawings will also be included in the 2003 GlobalSantaFe Safety Calendar.
3. All contestants' artwork will be framed and proudly displayed in the workplace of the parent.

Our families remain the primary drivers behind all of our safety efforts. I look forward to their participation in this exciting initiative.



Safety—on the Job and in the Home

By Marion Woolie

"...safety does not begin at the dock, in the changeroom, or at the rotary table, but is a continuous, unyielding 24-hour-a-day attitude with a commitment to, and respect for, the value and protection of human life."

In February of this year Mr. Charlie Morecraft spoke to a gathering of employees from our Houston and Dallas shorebased offices. Charlie shared in the most graphic and heart-wrenching manner the terrible physical and emotional suffering that he and others have experienced from both work and non-work related injuries. The gift of Charlie's insight has since been shared in a video format, and will continue to be made available on GlobalSantaFe rigs and in the homes of employees the world over.

We have all learned through our safety training that safety does not begin at the dock, in the changeroom, or at the rotary table, but is a continuous, unyielding 24-hour-a-day attitude with a commitment to, and respect for, the value and protection of human life. Many of today's perceptions and behaviors, along with the morals and ethics of our time, are driven by society (not industry) and, like all things, are in a constant state of change. Consider for a moment how perceptions and behaviors regarding seat belts, smoking, and electronic media have changed in most of our lifetimes. Attainment of an injury free workplace will one day soon become reality similar to the goal that landing a man on the moon was for a previous generation. However, we are learning that an injury free workplace is not enough. Acknowledging that safety is about keeping commitments to those we love and that the ultimate impact of any injury is not just on the injured party but on all those who are touched by our lives, and that there are now eight times more accidents in the home and community than in the workplace, many of us now apply the same tools that work on the job to our daily home routine. Knowledge and behavior are as critical to our personal safety, security, and well-being in the home as they are on the job.



It is in this spirit that I am pleased to introduce the Summer edition of the National Safety Council's *Family Safety & Health* magazine with this issue and continuing with the quarterly distribution of our company's *ProFile* publication. In this and future issues you will find informative and timely information on road safety, fall prevention, pool safety, and many health and wellness issues. I hope you will benefit from sharing and discussing these issues with your friends, family, and loved ones. Most importantly, with a full awareness that the physical, emotional, and financial suffering that is part of any injury does not discriminate between work related and home injuries, I wish everyone success in creating and maintaining injury free homes.

The next time you make the daily commute to work, or head out for your hitch, remind your loved ones that the commitment to safety is a two way street and that their expectations of you are mirrored by yours of them. You expect them to dance at the wedding, see the first goal, hear the recital, or hug the first grandchild just as they do you. Injury free is our goal…and it is achievable!

Leadership Consultation Days Get Everyone "On the Same Page"

by Stacy Payne, Worldwide Training Manager

The one management region where the legacy Global Marine and Santa Fe organizations overlapped significantly prior to the merger was Aberdeen, Scotland. Global Marine operated a handful of mobile rigs in the North Sea and provided services to a sizeable operating presence in West Africa. Santa Fe had only two rigs in West Africa but had more mobile rigs than Global Marine in the North Sea—plus a dozen platform drilling operations! Additionally, the merger process created the need for several operations further afield (as far apart as Canada is from the Caspian Sea) to be supported out of Aberdeen.

The end result? The new Aberdeen operation is larger than many entire companies used to be in our business! So with this much management change to so many operations there was a clearly identified need to pull the leadership together and begin moving things in the same direction. And if that makes good management sense from an operational perspective, how much more important is it from the standpoint of safety? After all, as our Health & Safety Policy states: ***"In case of conflict, safety will always come first".***

So, a series of Leadership Consultation Days were organized wherein senior offshore department heads met with the Aberdeen management team to define our safety culture, the critical role supervisors play within GlobalSantaFe and to identify what 'roadblocks' might exist that diminish the effectiveness of our safety leadership. More than 130 individuals met over a series of four consecutive Fridays and most of the shorebased management attended more than one—if not all—of the sessions. For practical reasons, the Consultation Days focused primarily on North Sea operations, although other areas were represented.

We've all been to lecture-style meetings where individuals took turns delivering a lot of information and we all know how uninteresting those kinds of meetings can be. Therefore, the Consultation Days were organized to involve a high degree of discussion and involvement by *all* participants, not just the organizers. And the net outcome from these sessions really demonstrated how much more value a collaborative effort can deliver. Rather than simply defining safety culture and leadership, we were able to discuss details of how safety culture and leadership are linked and how functional use of our Safety Management System 'tools' is completely dependent upon the quality of both! We even developed some practical ways that effective leadership is demonstrated so that safety culture is created and sustained. Then we 'raised the bar' by brainstorming what is out there that could prevent us from acting as true leaders and skillfully applying all of the risk management tools that we already know work very well, and again went on to identify what we can do about each of these roadblocks.







Senior offshore department heads and the Aberdeen management team met for Leadership Consultation Days

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***Galaxy I* shown interfaced with Jade platform in Block 30/2c in the Central North Sea. The new 20-man accommodation, installed prior to sailing for Jade, can be seen on the port bow.**

Galaxy I Celebrates 'Best in Class' HPHT Performance at Jade with Phillips Petroleum

The Jade Field comprises a proven Triassic age (>200 million years mature) sour gas condensate bearing Joanne Sandstone reservoir, varying in gross vertical thickness from 1,300 to 1,800 feet, together with additional reserves in the deeper Judy Sandstone. To put things into perspective, the height of the hydrocarbon bearing reservoir is equivalent to that of New York's Empire State Building. Additional exploration potential exists in downfaulted flanking blocks to the northeast and southwest.

The Jade Field, discovered in 1996 using the GlobalSantaFe *Monitor* to drill the 30/2c-3 well, is classified as a high pressure-high temperature development, based on initial Well Head Shut In Pressure (WHSIP) of 10,000 psi and Bottom Hole Stable Temperature (BHST) between 350-400 degrees Fahrenheit. HPHT wells are defined by temperatures in excess of 300 degrees Fahrenheit and pressures in excess of 10,000 psi. When the HPHT boundary is reached, the drilling and completion of these wells become far more challenging as the operating margins become narrower and there is absolutely no room for error.

The 30/2c-4 appraisal well was spudded that same year using the GlobalSantaFe *Galaxy I,* following successful development drilling/completion activities on the Judy/Joanne Field. The well was drilled successfully to a well total depth of 16,867 feet MDrt (16,659 feet TVDrt) in 44 days.

The field development plan premised installation of a 12-slot, normally unmanned platform installation (NUI), followed immediately by a Phase I development drilling/completion program undertaken with a "fit for purpose" rig in cantilever mode over the platform. Phase I of the development was to comprise three new platform drilled wells, conversion of the 30/2c-3 discovery well to cuttings reinjection use, and tieback/completion of the appraisal 30/2c-4 well for produc-



Phillips Management Team visits *Galaxy I* to celebrate Jade success.

tion. Key criteria for rig suitability included maximum hookload capacity (> 1,000,000 lbs.), capability to skid with full drillpipe set back, ability to access all required slots without relocation, and a proven track record for HPHT operations. The *Galaxy I* matched all the project requirements and, following a detailed evaluation, was selected in May 2000 for Jade Phase I development work with contract finalization following in September 2000. Following the Jade platform installation in May 2001, the *Galaxy I* interfaced with the platform and commenced initial 30/2c-4 tieback operations the following July.

The initial tieback operation was unsuccessful due to preexisting damage to a 13-3/8 inch MLH, which prevented tieback, and the program was modified to proceed to a conductor batch setting program followed by the 30/2c-3 CRI well conversion. Both the batch setting and 30/2c-3 CRI well conversion operations were successfully completed to AFE expectations. The CRI well conversion has now successfully provided full slurry injection capability for three platform drilled production wells, thus avoiding the requirement for costly and weather dependant skip and ship operations.



'Team Galaxy I' offshore supervisors discussing reservoir drilling issues on J05. Left to Right: Bob Tooke, *Galaxy I* OIM; John Kelman, Field Geologist; Dave Sheldrick, Jade Platform OIM; Sam Hyden, Phillips Petroleum Drilling Supervisor; and Henry Truszkowski, Day Toolpusher.

The successful CRI well conversion was proceeded by three new platform drilled wells—30/2c-J03, J04(z) and J05.

The initial platform drilled well (30/2c-J03) was successfully drilled and completed in 102 days and was brought onto production in February 2002 while drilling the second platform well. The well is currently producing at a gas rate of 100mmcf/d.

The second platform drilled well posed a new challenge in that the required reservoir penetration was located down structure and would require drilling with a static overbalance in excess of 2,000 psi. Stuck pipe problems were encountered during the reservoir section and the well was sidetracked in 8-1/2 inch hole. Well design was modified at this point to incorporate a drilling liner prior to well TD in order to permit mud weight reduction and drilling overbalance management to avoid differential sticking. Valuable lessons were learned from this experience which proved greatly beneficial for the proceeding 30/2c-J05, where drilling was required through a production depleted Joanne reservoir with depletion levels locally up to 1,000 psi and static drilling overbalance in excess of 3,000 psi. The well also incorporated an exploration extension into the Judy Sandstone. The drilling of the well was incident free and provided the best performance to date. Additionally, despite liner collapse problems, during inflow testing the well was handed over to production in 102 days.

The combined efforts of Phillips and GlobalSantaFe has produced a best in class HPHT drilling performance.

This HPHT project is unique in drilling, with simultaneous production through pressure depleted reservoir intervals providing high levels of overbalance and, nevertheless, demonstrated continuous improvement and best in class performance.

Contributions to this article were made by: Clint Smith, Drilling Manager, Phillips Petroleum; Ray Wolfsbauer, Drilling Superintendent, Phillips Petroleum; Ivor Palmer, Jade Well Construction Team Leader; Gareth Davies, Galaxy I Rig Manager.

Subsea Support Group Provides Assistance to Fleet

By Jim Collins

The Technical Operations Subsea Support Group evolved in late 2000 and early 2001 when the concept was initiated and sponsored by Bruce Watson, Director Operations Support; Charles Striedel, Regional Vice President Deepwater; and Marion Woolie, Senior Vice President Operations. It became apparent that a need existed to become more self-supporting in-house, as reliance upon vendor personnel and third party labor suppliers to support our operations was becoming more difficult and costly to obtain. Oftentimes, our vendors could not support our needs and the costs associated with vendor support have skyrocketed. With this in mind, a team has been assembled whose experience covers all of the major subsea components found on the deepwater rigs of the GlobalSantaFe fleet.

In addition to supporting field operations, the Subsea Support Group has also become a breeding ground for future Subsea Engineers within the GlobalSantaFe fleet. Constantly in the line-of-fire while on the rigs, the Subsea Support Group team has been quickly exposed to more equipment maintenance and problem solving issues than many Subsea Engineers will see over the course of many years of service. With recruitment of Subsea Engineers being difficult in these days where there is a limited supply of qualified candidates, the members of the Subsea Support Group are the likely choices to fill openings with highly trained personnel who are already GlobalSantaFe knowledgeable and trained to the stringent GlobalSantaFe safety standards.

Under the direction of Martin Tindle, Manager Operations Support Subsea and Well Control Systems, the in-house managers and Rotating Subsea Support Group provide ongoing support and assistance, where needed, to keep the rigs drilling ahead. The in-house support group supplies the background and management to handle subsea and BOP equipment repairs, upgrades, and project management for ongoing rig issues as well as a readily available source of information regarding electronic and mechanical issues necessary to reduce potential downtime during emergency situations. Included in this group are Paul Craven, Manager SS Maintenance Mechanical; Larry Wright, Manager SS Maintenance Mechanical; Dana Burkett, Manager SS Maintenance Electronic; and David Medd, Sr. Project Manager SS—Aberdeen. All have over 18 years of experience in the industry with the majority of those years being involved in working with subsea components.

The Rotating Subsea Support Group is the hands-on group who travel from rig to rig to offer the extra labor and experience required when the rigs are completing Subsea or BOP work between wells. Each member of the group has individual experience from various avenues that complement the background of the Subsea Engineers on board. Gavin Starling is an ex-GSF Electronics Tech; Mike Williamson is an ex-GSF Rig Engineer; Cliff Meehan is an ex-GSF Marine Engineer; John Peveto is an ex-GSF Derrickman; Glen Coarsey is an ex-GSF Welder-Fabricator; Kent McLauren is an ex-Subsea Engineer from another drilling company; and Jim Collins has 20 years experience in oil field service with a concentration in drilling riser systems. All are continually cross training in all areas of subsea equipment and operations to give the group a well-rounded aspect.

Although originally established mainly to support the deepwater operations, the Subsea Support Group is available for any operation that needs some added assistance. In the past year, the Subsea Support Group has assisted in many rig moves such as the *C.R. Luigs* from the Gulf of Mexico to Brazil and back and the *Jack Ryan* from Trinidad to the Gulf of Mexico and back. Many local rig moves involving the *Explorer*, *Celtic Sea*, and *Arctic I* in the Gulf of Mexico are a few of the additional assignments covered by the Subsea Support Group in the past year. The group has also been involved in rig operations associated with the *Arctic III* in the North Sea, assembly and testing of BOP components in France, and many support operations in the Gulf Coast area. Through use of the Subsea Support Group, GlobalSantaFe has been able to drastically reduce its costs for third-party labor, provide competent and committed labor to support operations, fill Subsea Engineer vacancies, and help to reduce lost revenue via a readily available 24 – 7 support group, both onshore and offshore.

With the primary emphasis on safety within GlobalSantaFe, the group is ideally situated to support the mission of providing an injury-free workplace. All personnel are trained to the GlobalSantaFe safety standard and the group has not suffered a single incident since its formation. As a group traveling from one rig to the next, the Subsea Support Group is also ideally situated to observe the safety efforts for each rig and offer guidance about the good safety practices found on other rigs. In this way, the safety culture of GlobalSantaFe is strengthened and enhanced among all rigs in the fleet.

The benefits of maintaining the Subsea Support Group are many. The members are a part of the GlobalSantaFe team and are able to freely exchange information regarding the best features and procedures from each rig. This helps to create a forum for exchange of information that will allow each rig to improve its equipment maintenance and handling procedures. The knowledge and experience that is generated within the team remains with GlobalSantaFe and a higher standard of work is carried out, with more pride and greater commitment. Costs associated with third-party labor and service personnel have been drastically reduced, saving the company hundreds of thousands of dollars on an annual basis.

The GlobalSantaFe Subsea Support Group is ready to serve anywhere within the fleet where extra help is needed.

C.R.Luigs Crew Proud of Safety Milestone

By Owen D. King

During the past two years the drillship *C.R.Luigs* has been drilling for BHPBilliton. As a result of a lot of hard work and good safety planning we have finally reached our first major safety milestone—one year without a LTI. We realize that many other rigs have gone several years without a LTI and to them this might just seem routine. However, with everything that we've been through the last couple of years—construction in Belfast, performing sea trials, starting with all new crews and drilling record wells with BHPBilliton—we are very proud of this achievement.



Realization of this achievement represents an average of 135 persons on board every day, which includes on average 97 GlobalSantaFe employees and most of the time we are separated from each other by 760' of ship. This means that each person has to accept responsibility for his or her safety and that we don't just 'talk the talk' but 'walk the walk'—*even when no one is looking!* We are very proud of our safety and operational accomplishments and consider ourselves leaders within the ultra-deepwater market.

We would like to say thank you to our shorebase management—Charles Striedel, Dave Formas, Mike Garvin and now Fred Brooks, along with their support team of Hilja Sexton and Karen Collins. We would also like to say thank you to the BHPBilliton management who have been constant companions in our Safety Management Systems—always supportive and always there! Our on board representatives are a large part of the safety team and we could not have achieved this award without their support. When we say "we", we are speaking for them also.

We are looking forward to the two-year mark but we are all focused one day at a time. Our safety record is just that—a record. It is only a reflection of what we have accomplished in the past and lends no assurance of what we will or will not accomplish in the future. Each and every day we must continue to solidify our safety program and remain focused on the tasks that lie immediately ahead. We feel confident that if we remain diligent with this philosophy and continue to look out for each teammate's safety, we will be celebrating two years before we know it.

Leadership Consultation Days...

Continued from page 7

In the last part of each session, all were asked what we should expect of ourselves and agreed that now that we're clear on what is important and what will be effective, we should all hold ourselves accountable for delivering (acting!) on this knowledge. Then, Blake Simmons, our Regional Vice President, talked through his specific expectations for all of our operations and each Consultation Day ended with an action agreement from all participants.

Finally, we've compiled a booklet that captures what was learned in these Consultation Days and each of the rigs supported by Aberdeen will receive copies—not just to sit on a shelf somewhere but to be used in constructive conversation about safety culture "in the real world". Naturally, everyone who contributed to these important sessions will also receive their own copy. Anyone who would like copies for other operating regions may obtain one from Kath Cable-Shand or Dave Kerr in Aberdeen.

As we move safety forward at GlobalSantaFe we will continue to be challenged to look closely at how we manage our business and how we tackle complex or difficult issues. The old expression "If you keep doing what you've been doing, you'll get the same results you've been getting" couldn't be more truthful. The goal of creating and sustaining an injury free organization is a great ideal and making that vision become reality will demand commitment and effort from everyone! Our Leadership Consultation Days helped those of us in Aberdeen to sharpen that vision so that we can concentrate our efforts effectively and continuously to move GlobalSantaFe closer and closer to NO INJURIES.

TECHNOLOGY PROFILE

Development Driller Riser Handling System

Improves performance and reduces risk exposure

By Colin Davidson

The riser handling system on the *Development Driller* semisubmersible, currently under construction in Singapore, has been designed to minimize the manual handling and intervention of personnel in the running and pulling of marine riser, and to maximize the running and pulling performance of the entire system.

The riser is stored vertically in an area ahead of the derrick and aft of the accommodation area. Vertical storage reduces the area required for storage (approximately 3,747 square feet compared to 6,750 square feet for horizontal storage). This allows for more space on the vessel to be used for normal rig operations. Riser joints are stored in a similar fashion to drillpipe in a derrick and individual joints are supported by a fingerboard. A total of 100 75-foot joints can be stored in the fingerboards. The slip joint is also stored vertically which reduces the handling risk associated with this heavy piece of equipment. The storage area also includes an area for the inspection of riser joints. This area allows safe access to the riser connection components and can rotate the joint to allow maintenance personnel full access.

Performance requirements for the riser handling system are to deliver up to eight joints per hour to the riser V-door for running. The performance limit of riser running is the installing of the MUX clamps and the testing of the riser lines.

The riser running process is as follows:

A riser-handling crane moves the riser from the storage position to a vertical riser tray next to the rig floor. The crane operator controls the fingerboard and the riser-handling tool on the crane. The running tool on the traveling assembly is moved to the riser tray by means of a link tilt mechanism which allows the running tool to engage onto the riser connection. The tray moves the riser from the vertical position to an inclined position and pushes the joint up to engage the joint into the running tool on the traveling assembly. Make up of the running tool to the riser joint is an automatic process.

Because the riser is connected to the running tool at a height above the rig floor, a special type of riser connection is required to eliminate the need for personnel to work at height. The riser connection (which resembles the breech mechanism of a large gun) is made by Kvaerner and was developed in the early 80's by the Institute Francais du Petrole and Framatone.

The running tool is engaged to the riser joint and the joint is lifted above the rig floor using the traveling assembly. The tail end of the riser is guided using a manipulator arm at the rig floor to control the movement of the riser across the rig floor to the well center.

The riser joint is then lowered and made up to the joint in the spider/gimbal assembly. The make up process only requires a one-eighth turn using a 3-foot bar and no torquing or preloading of bolts or dogs is required. Once made up, the riser gimbal is released and the riser joint lowered.

Testing of the choke, kill, and booster lines, and the MUX clamp installation onto the choke and kill lines, are two activities that impact the running performance of the riser. To reduce the time spent installing the MUX clamps, the clamps have been spaced so that only one stop is required during the lowering of the riser joint. Personnel installing the clamps work from a full width platform in the moonpool which allows safe access to the clamping area. A cable sheave retraction/extension system moves the MUX cable toward the riser to allow easier clamp installation.

The time spent testing the lines on the riser is minimized by the use of a dedicated test pump and manifold that can test the choke, kill, and boost lines simultaneously to the required testing pressure. A special test tool is installed in the riser joint for the high-pressure test. Each line on the riser is filled when the joint is in the spider/gimbal which reduces the filling time and the effects of removing air from the closed pipe.

Riser recovery is the opposite process to running.

This method of storing and handling the riser has several advantages:

- Less personnel involvement, reduced risk exposure.
- Less physical effort required in making up connection, less manual handling.
- Reduced bending loads on riser buoyancy modules, less risk of damage.
- More efficient handling of riser.
- Reduced deck footprint, allowing more usable space on vessel.
- Less weather impact on riser running operations.



Detail shows riser storage area. Vertical storage reduces storage area by 50 percent compared to horizontal storage.

CMI and Guests Visit West Cameron 68

On May 23, 2002, GlobalSantaFe's exploration subsidiary, CMI, toured its West Cameron 68 location. CMI is drilling this well on turnkey utilizing its sister subsidiary ADTI. Three of CMI's built-in joint venture partners have the majority interest in this project. Among the guests of CMI on the visit to the location were Bill Walker, President of Stephens Production; Brian Murphy, Geophysicist; Lee Dawkins, Drilling Engineer; and Gary Boland, Vice President Exploration, all with Stephens. DNO, who was visiting CMI's office from Aberdeen, was represented by Dr. Stewart Watson, CEO; and Brian Fraser, Vice President Finance.

BP brought the project to CMI because they wanted a cost effective solution to their project. CMI placed three of its built-in joint venture partners in BP's excellent project. "CMI enables well financed, traditional land, exploration companies to venture into the offshore arena by entering the CMI joint venture program," says Tom Morrow, CMI's President. Through the end of May, CMI has facilitated 13 turnkeys for ADTI and three rig placements for GlobalSantaFe.



Brian Fraser, Vice President (left) and Dr. Stewart Watson, CEO, both with DNO.



(Left): Jack and Linda Downing (Jack is Vice President, Field Development for CMI). (Right, front): Ron Symecko, Vice President, Exploration for CMI.

Today's Rig Market View

By Steve Gangelhoff, Vice President Business Development and Market Analysis

I recently spent four days in FOCUS I and II training here in Houston and learned a great deal about world rig markets. You may ask, what does FOCUS training have to do with our Company's marketing efforts and market analysis? There were 35 employees in our class, representing positions ranging from Roustabout on the *C.R. Luigs* to Company Vice President, and in the environment of teamwork building most of the attendees mentioned to me at some point in the week how much they were 'pulling' for our marketing group 'to keep our rigs busy'.

The marketing group appreciates the sincere support, and as everyone knows in today's mixed markets we certainly need it! While some sectors of our business are quite healthy (jackup markets in West Africa and S.E. Asia), others are experiencing rough weather. The worldwide intermediate floater market (rigs that work in 1,500 ft. to 5,000 ft. of water), is undergoing acutely slack demand, largely due to weakness in the North Sea (where there are 40 such floaters), and the effects of our clients' conservative spending on projects in those water depths (from budgets created a year ago).

North Sea intermediate floater utilization is in the 70 to 75% range, and could go lower as we move toward the winter months. Gulf of Mexico utilization is just below 70%, and S.E. Asia's is much the same. We were recently disappointed to receive termination notices on the *Jutlander* and *Rig 140* contracts as they were both expected to run into 2003. Thus, we are 'focusing' on a key rig market, finding gainful employment for our Company's *intermediate floaters* in a very challenging environment.

On a positive note, the *Grand Banks* has left the North Sea to drill exploration wells for Husky in Newfoundland. This short program will lead to a long-term development project in 2003. Added upbeat news is that ExxonMobil has awarded an eighteen-month contract to *Rig 135* for work in Equatorial Guinea. (Prior to this program, the rig will move to Rotterdam to increase its accommodations capacity before mobilizing to West Africa in December 2002.)

The Gulf of Mexico jackup market is still slumbering. Some positive signs are brewing as a few of our clients rethink their existing budget plans and consider adding funds to explore new deep gas horizons in jackup water depths (for wells deeper than 15,000 ft.). Our independent oil company clients appear to be maintaining a fair level of activity, while the 'major' companies' pace of drilling has slackened. The exit of several jackups to Mexico for the state oil company Pemex is a hopeful precursor to tightening rig supply in the Gulf. But, all in all, these events are not enough to awaken the 'sleeping giant', as this jackup market remains weak.

Worldwide deepwater (greater than 5,000 ft.) rig markets are requiring more attention as we proceed through a period from now to middle of next year with numerous long term contracts commenced two and three years ago now expiring. We are focusing on keeping this segment of our fleet busy in as uninterrupted manner as possible, and this requires flexibility and creativity. We are taking an 'all ears' approach with our clients in terms of project types, locations, and duration as we look at the contract expirations of some of our own deepwater rigs. An example of this is the newly agreed farm-out of the *Jack Ryan* by ExxonMobil to a consortium of clients in Australia beginning third quarter 2002.

In the long run however, we believe our clients will be compelled to continue exploration and development projects in deepwater around the world in the years ahead to meet ever-increasing world energy demand with the discovery and production of increasingly large oil reservoirs that are mainly found in deepwater.







GlobalSantaFe Family Picnic Houston—April 2002

































USA


New HSE &T Policies and Procedures Launched

On June 25, an HSE and Training (HSET) Conference commenced in Houston and was attended by Corporate Executives, Houston HSET staff, and 31 HSET employees from around the globe. The 3-day event provided the opportunity for the members of our HSET team to discuss and finalize plans for phase 1 of the rollout of our consolidated ISM approved Management System which includes Manuals 1.1 Management System, 2.4 HSE, and 2.5 Training. Additionally, all attendees heard firsthand the company's intellectual, emotional, and financial commitment to our people from Sted Garber, Jon Marshall, and Marion Woolie. Finally, the conference proved to be a spirited and very successful exercise in team building. The various conference sessions led by attendees and Houston senior management were designed to promote an understanding of the contents of the manuals in support of the GlobalSantaFe Safety Policy. In his concluding remarks on the final day of the conference, Rick McClaine, Vice President, Safety, Training, and Environmental Affairs, remarked, "The last three days have been about people—not paper! I am pleased for this opportunity to get to know one another, I am invigorated by the knowledge that we all go forward bound by a shared mission, and I am confident that this team will make a significant impact in assisting our organization toward achieving our safety goal of an injury free workplace." In closing the team gave a big "WHALE DONE" to John Alford and Hope Urban for all of their efforts in organizing a successful and enjoyable conference.

Egypt and Tunisia Fleet Achieve Full Utilization

By Bill Sannan

Drilling activity remained strong during the second quarter of 2002 and GlobalSantaFe's rig fleet in Egypt and Tunisia achieved full utilization.

Three jackups are presently working in the Gulf of Suez—*Rig 105*, *Rig 124*, and *Rig 141*. All three are operating under term contracts for Petrobel, with *Rig 141* farmed out for an extended period to Suco for workover operations. There has been a stong push by the Egyptian government to maintain oil production levels in the mature fields of the Gulf and we expect rig demand to remain stable in this area.

The *Key Singapore* continued working under a rig sharing agreement with Petrobel and BP in the Mediterranean. After working over a gas well on Petrobel's Wakar platform and undergoing an UWILDD inspection, the rig moved back to BP's West Achen platform to tieback and complete two gas wells while the platform is being commissioned.

The *Key Manhattan* was mobilized to Tunisia in mid-April and commenced a firm four-well plus three option wells contract with British Gas. After drilling an exploration well in the Hasdrubal field, the rig is scheduled to move onto the Miskar platform for further gas development drilling. Prior to the start-up, FOCUS training courses were held with crews, supervisors, and regional management—the first of many scheduled this year in the region.

Onshore, Rig 92 continued working for Agiba in the Western Desert, Rig 104 continued working with Suco in the Eastern Desert and Rigs 94 and 143 continued working for Petrobel in the Sinai peninsula.

Several rigs passed significant safety milestones during the quarter, led by the *Key Manhattan,* which recorded 12 years without an LTA on May 16. Rig 94 and *Rig 141* both achieved 11 years without an LTA on April 21; the *Key Singapore* had worked three years without an LTA on June 6; and Rig 143 completed 1 year without an LTA on April 5.

After 30 years, the Cairo office facilities were moved from Zamalek, in downtown Cairo, to the outlying suburb of Maadi, where most operating companies in the petroleum sector are located. In addition to moving closer to our clients, the offices were consolidated into three floors in one building compared to eight floors in two buildings, which will result not only in cost savings but is also expected to provide greater operating efficiency.

Caspian Record Set by Istiglal

The semisubmersible *Istiglal* has recently completed the drilling of Nakhchivan 1 for EAOC in the Caspian Sea with no Lost Time Accidents. The well was drilled in 180 days to a TD of 6,746 meters, consisting of seven strings of casing and/or liner. This depth officially set a new TD record for a well in the Caspian Sea, previously set by the *Istiglal* on SDX-3. The rig set a standard for safety and efficiency during the entire well and the crews are to be commended.



From left to right, George McDonald (President of ExxonMobil Azerbaijan Operating Company), Eugene Vanlangendonck (Rig Manager *Istiglal*), and Shaik Bakirov (General Manager Caspian Drilling Company). George is presenting the plaque to Shaik and Eugene to be displayed on the rig for the excellent teamwork and accomplishments on Nakhchivan 1.

GSF Baltic First Vessel in Fleet to Complete Name Change



GSF Baltic is first vessel in the fleet to be renamed

The *GSF Baltic*, formerly the *Glomar Baltic I*, is the first rig in the GlobalSantaFe fleet to be renamed using the company's new naming scheme and is the twentieth rig to transfer to Vanuatu registry (Vanuatu is a Pacific country located 1,500 miles east of Australia). The transition went smoothly, thanks to the efforts of several individuals, both rig based and from the Houston office.

BP and GlobalSantaFe Participate in SPE/IADC Middle East Drilling Conference and Exhibition



Employees of BP and GlobalSantaFe participated on the keynote panel at the recent Society of Petroleum Engineers/International Association of Drilling Contractors-sponsored Middle East Drilling Conference and Exhibition in Bahrain. The session addressed challenges in optimizing deliverability with an emphasis on people, performance and products. Panelists were, from left: Mohammad Abdulwahab, Executive Assistant Managing Director (technical affairs), Kuwait Oil Company and conference Program Committee Chairman; Ahmed Al-Arbeed, Chairman and Managing Director, Kuwait Foreign Petroleum Exploration Company; Ian Kelly, GlobalSantaFe Area Vice President; Sulaiman Al-Fassam, Vice President, Petroleum Engineering and Development, Saudi Aramco; and Michael Mossman, BP.

Compact Driller Wins 'Rig of the Quarter'

SEA Accident Free in 2nd Quarter

By J. R. Smith

The *Compact Driller* is the winner of the 2nd Quarter Rig of the Quarter Award in Southeast Asia. Congratulations to the management and rig crews for this achievement. Commendation is also in order for improvements observed in coatings, appearance, and in other areas throughout the rig's fleet in Southeast Asia, most notably on the *Parameswara*. Please continue this effort.

The *Galveston Key* completed upgrades at Jurong Shipyard and departed Singapore on May 7 for the return trip to Vietnam to recommence work for Conoco Vietnam.

Rig 136 was in the shipyard for upgrades during the current inspection period and was therefore excluded from the 2nd Quarter Rig of the Quarter Inspection.

For the second quarter reporting period, the Southeast Asia Region was accident free. Congratulations to all of you for this achievement and I encourage you to redouble your efforts through the use of Advanced Safety Audits to enhance our collective ability in remaining lost time accident free. Again, I encourage everyone to embrace the positive benefits that the Rig Inspection program can produce in an environment of friendly yet professional competition, which for this program in the end result is designed to help each of us, in our collective efforts, to be the best drilling contractor in the business.



***The Adriatic III* on the heavy lift vessel *Blue Marlin* ready to depart Trinidad—July 2002**

Development Driller I

This 5th generation, ultra deepwater semisubmersible unit is designed for development work in water depths to 7,500 feet. Features include a high performance riser handling system (see article on page 12); dual load paths in the derrick—each with heave compensation and rotation abilities; a high level of rig floor automation to minimize risk to personnel; and a 700 ton trip saver cart suspending the BOP and riser in open water, maximizing subsea efficiencies. The vessel provides large storage volumes of dry and liquid bulk products and has a unique mooring system, deploying up to 16 legs, along with full dynamic positioning. *Development Driller I* is under construction in Singapore and is scheduled to be completed by the end of 2003.



Pontoons in dry dock



Deck box



Derrick



Constellation I

This high performance jackup unit is designed to work in water depths to 400 feet. Its features include a 75 foot extended cantilever reach, an advanced pipe handling system and measured drilling depth of 30,000 feet. The *Constellation I* is scheduled to be delivered first quarter 2003.

On August 24, *Constellation I* was launched at the PPL Shipyard in Singapore.

Well Engineering Candidates Put Through Rigorous Tests

By Jenny Robertson

The Well Engineering Graduate Recruitment drive for our 2002 intake commenced last year with presentations given to three universities in the UK. Over 200 resumes were received and from those, 60 were brought in for the first round selection process. This was spread over two days and comprised of an interview, group scenario exercises and ability testing.

On May 18, 2002, 29 prospective candidates and 10 GlobalSantaFe assessors from Well Engineering and Human Resources descended upon the Bouldenstone Outdoor Centre in Strathdon (known as Bigfoot Adventures) for a day and a half as part of the final selection process.



In May, 29 candidates gathered to test their problem solving ability, to work as part of a team and to demonstrate leadership ability. A number of outdoor skills and challenges were utilized.

Despite cold weather, everyone enjoyed the morning activities, which included bridge building, a 'spider's web' skill, and solving a murder mystery, all of which were designed to test the candidates' ability to solve problems, work as part of a team, and demonstrate their leadership abilities.

The afternoon's strenuous exercise involved a treasure hunt with candidates divided into three groups. Some individuals cycled over 10 miles, others walked for six miles and the remainder traveled by four-wheel drive vehicle to complete their assigned tasks. This event culminated with a steep hike up Bouldenstone Hill.

A hefty breakfast was enjoyed the following morning and further activities ensued, including jumping to a trapeze 20 feet in the air. By lunchtime, 29 exhausted but elated individuals left for home.

The day proved successful with 15 graduates offered positions on our IMechE accredited scheme. A thank you to all who were involved including Chris Ness (Well Engineering Vice President), Doug Nunn (Well Engineering Operations Manager) and Vivien Broughton (Staff Development Manager) who demonstrated that they were game by completing the trapeze jump alongside the graduates.

It is to be noted that Vivien has a special interest in this scheme as she was originally recruited to GlobalSantaFe in 1996 after 4-1/2 years working offshore in other fields, and she has completed the graduate well engineering training scheme herself. After becoming Chartered, Vivien undertook the role of mentor to junior engineers within the training scheme to aid in their career development. In May 2002, Vivien became the Well Engineering Staff Development Manager responsible for recruitment, training and career development of all the graduate trainee well engineers for their first five years within the Company.











Glomar Grand Banks

"On behalf of EnCana, and also personally, I would like to thank all those involved with the Black Horse / Glomar Grand Banks' operations over the last four months. It started one windy day back in February and we battled against the weather for the first few weeks of operations. Even though we had a tough start to the well, everyone remained focussed on the job in hand which ultimately led to a great success. The anticipated difficult HP/HT section turned out to be straight forward—the potential hazards never disappeared but were simply mitigated by your professional execution of the programme.

It has to be said that the safety results were not as good as we had expected from the GGB's past history but following the "dark" one month period of LTI's & HPI's back in March/April, the rig has shown an exemplary come back. The GlobalSantaFe crews, 3rd party and EnCana/GSF Wells personnel have all played their part in delivering a successful operation.

It has been a pleasure working with you and, hopefully, EnCana will be fortunate enough to work with you again in the future. Best of luck in your new venture whether it be on the East Coast with the Grand Banks or on another GSF rig."

—Bob Fennell, UK Drilling Manager
EnCana (U.K.) Limited

Galaxy I

"While on the Phillips North Sea Jade Development the rig drilled over 4,000 feet in a 24 hour period. While this has been done many times in the past, this milestone was accomplished while moving every dried drilling cutting from the shaker house to a holding tank and preparing the cuttings for injection back into another formation, or holding them ready to be transported to a shore side facility.

Galaxy I and the service companies involved delivered top class safety and operational efficiency for Phillips and we congratulate the team for another job well done."

—Phillips Management

Galveston Key

"Once again, my thanks for an excellent effort from your crews, running 9-5/8" casing. Until we had hole problems, they had averaged 16.5 jts/hr, overall, including the float track, and had built up to a rate of 20 jts/hr. Again, this was achieved safely, with no damage to personnel or equipment.

This is exactly what we are looking for, and what I was confident they could deliver—a steady, safe, improvement each job."

—Geoff Blunt, Senior Drilling Supervisor
Cuulong

Rig 174

"Gas Drilling & Workover Department commends Saudi Drilling Company Limited and the entire team of Rig 174 for completing 5 years without a Lost Time Accident on June 16, 2002.

Rig 174 commenced deep gas drilling operations on June 16, 1997. Since the start of operations, Rig 174 crews followed Saudi Aramco's policy of safety first and conducted exceptional safe operations for Drilling & Workover.

I take this opportunity to convey GDWD and DWO managements heartfelt appreciation to GlobalSantaFe and the crew of Rig 174 for reaching a safety milestone that only few rigs can achieve during the course of drilling for gas in harsh environments.

The commitment of GlobalSantaFe and the crew of Rig 174 toward safe operations has made the immense achievement possible for a drilling rig. I trust GlobalSantaFe would continue to perform in a similar manner on all their rigs and demonstrate the same excellent safe behavior in coming years."

—Wafik H. Turki, Manager Gas
Drilling & Workover Department
Saudi Aramco

Rig 177

"As we are close to finishing the demob of Rig 177 and you are headed stateside, I wanted to thank you personally for your support of our operations with Rig 177 in the Alturitas and San Jose drilling effort. I have worked with GlobalSantaFe in the Middle East, on a multi GlobalSantaFe rig/Arco deepwell projects in Arkansas and in Anaco, and have always found GlobalSantaFe to have two key strengths, good iron and good customer relations. We have maintained good communication links throughout the effort and our results have been facilitated by BP and GlobalSantaFe having common goals in the areas of safety, efficient operations and teamwork. We have also captured and used the "learnings" of our drilling experience. I would especially like to commend the rig's safety record (today the rig has 1,236 days w/o LTI of which 454 are with DZO). We formed a good team with the contributions of Jim Croft, Danny, Joe, Pierre, Victor, and others. We also appreciate the staging area effort made to accelerate the rig move commitment to be out by end of day July 4th. Thanks again."

—Erik L Peterson, Drilling Superintendent
BP Venezuela

Rig 32

"On behalf of Saudi Aramco Drilling & Workover Engineering and N. A. Oil Drilling & Workover Departments, we would like to congratulate you on the outstanding performance in ZULF-223, ZULF-225, ZULF-226, and ZULF-227 drilled by Rig 32. These wells were successfully drilled and completed as horizontal Khafji reservoir producers, breaking the previous record, including lost time. All four wells were drilled and completed by Rig 32 ahead of the planned schedule, saving us a total of 19.91 days or $1,000,000. The best previous record well for similar horizontal well in Zuluf field was ZULF-251, which was drilled as a Khafji reservoir producer to a total depth of 9,270 ft by Rig ADC-18 on March 21, 1994, in 34.11 days. Rig 32 was selected to be a performance rig and has been under close monitoring by UDC team since February 2002.

ZULF-223, ZULF-225, ZULF-226, and ZULF-227 were drilled without a single accident which indicates a high safety practices and proves once again that efficiency coupled with safety made these record wells possible. Saudi Aramco & Workover Management recognizes these remarkable achievements and appreciates the continuous effort that you have made through teamwork to minimize the time and cost of drilling such wells in a safe and responsible manner.

We believe that by teamwork you can expand your capacity to create the same result or better in the future. However, we urge you to practice safety in all work and maintain the excellent performance."

—Khalid Al-Buraik, Manager, N.A. Drilling & W/O Dept., Omar Al-Husaini, Manager, Drilling & W/O Engineering Dept., Saudi Aramco

Shepard Celebrates 30 Year Anniversary



Jeff Shepard with his wife Trisha

On August 15, a luncheon was held in Houston in honor of the 30 year anniversary of Jeff Shepard. Jeff, who currently holds the title of Manager, Fleet Standards, has held numerous positions since being hired by Global Marine in May 1972. Additionally, Jeff is a past chairman of the International Association of Drilling Contractors' Offshore Maintenance Committee, currently holds three chairman positions for the American Petroleum Institute, and is a member of the API Standardization Committee.

Jeff and Trisha live in Katy, Texas, and have three children—Bowen, Keith and Lauren.

New Vice Presidents Named

Three GlobalSantaFe employees based in the Houston office have been promoted to the position of Vice President: Nial Moran, Vice President of Tax; Anil Shah, Vice President of Strategic Planning; John Truschinger, Vice President of Information Services and Technology.



Nial Moran

Nial Moran joined Santa Fe in 1965 shortly after graduating from Rathmines College of Commerce in Dublin, Ireland. Since that time, Nial has worked in a number of international and domestic finance and tax positions for the Company. Following the November 2001 merger that formed GlobalSantaFe, Nial was appointed the Company's Director of Tax. As Vice President of Tax, Nial will oversee GlobalSantaFe's tax department, including tax planning and compliance activities. Nial is also actively involved in the International Association of Drilling Contractors, where he was Vice Chairman of Government Affairs for the tax subcommittee.



Anil Shah

Anil Shah joined Santa Fe in 1983 after graduating from Stanford University, where he earned a master's degree in business administration. He spent 10 years in Kuwait, serving as Senior Investment Advisor for Kuwait Petroleum Corporation, the former parent company of Santa Fe International. Anil then relocated to Santa Fe's home office in Dallas where he became Manager of Special Projects, an area he later oversaw as Director. In his new role as Vice President, Anil will direct the Company's strategic planning activities.



John Truschinger

John Truschinger's career with Santa Fe began in 1981 as a Systems Analyst. He worked in positions of increasing responsibility until his appointment to Director of Information Services in 1999. After the merger that formed GlobalSantaFe, John's responsibilities substantially increased to include oversight of all information technology systems and communications for the expanded company. As Vice President of Information Services and Technology his responsibilities will include providing strategic direction for the company's information technology assets, as well as the development and support of all information processing and communication systems worldwide.



The Men of Hope from *Adriatic VII* helping build better lives in the community.

'Men of Hope' Improving Lives in Trinidad

In October 2001, personnel of the *Adriatic VII*, working in Trinidad, took the initiative to form a small charitable group, the 'Men of Hope', to assist the underprivileged and destitute in their community. Mark De Mattos, *Adriatic VII* Storekeeper and the group's Head Coordinator and Administrative Officer explains, "A lot of us come from humble homes where only bare necessities were provided. Growing up, we weren't privileged to enjoy the luxuries available to some. Therefore, to some degree, we can relate to the circumstances of the people we help. We in the group have come a long way and this is our way of showing gratitude."

In November, before this small but enthusiastic group had fully established itself, the plight of a home for neglected, abused and abandoned children—The Hope Centre in San Fernando—came to their attention through an article in the local newspaper. The home needed funds, appliances and repairs and its very survival was in question. Materials for a new roof were previously donated, but the home could not afford labor costs. The Men of Hope went to work to raise funds and was able to donate the $2,500 required for labor. They also became involved in decorating the home for the Christmas season and purchased gifts for the children. The home's management was very appreciative and thanked the group, writing, "By your thoughtfulness and concern for the children's welfare, we were able to ensure that they are kept happy and comfortable while in our care and for this we are deeply grateful."

The following month, a member of the group heard the story of a 77-year old widow living alone in a dilapidated wooden hut located on the slope of a treacherous incline. The member's enthusiasm motivated the group and they set out to help restore the elderly woman's home—and her lost hope. The home of Nell Francis, in Biche, was rebuilt and painted and a 400-gallon water tank to catch rain was installed (there is no piped water in the area). The outhouse was relocated to a safer location and a door was added, steps were cut into the incline leading to the house and a wooden rail was installed along the path, and a new sink and stove were installed. Groceries were also purchased for her. Follow-up visits were made to ensure Nell was okay and groceries and a new bed were delivered. Additionally, the plight of another family in Biche was discovered, the Allong family, who seldom had one meal every day. Groceries and clothing were provided by the group, and they are currently looking into ways to be of further help.

Another project for the Men of Hope was to help Daphne Houghton Ellis ("Miss Daphne"), a loving, religious elderly woman almost completely blinded by glaucoma. The group demolished her old house and built a new one. The old kitchen had no flooring and was infested with cockroaches and centipedes and was only accessible by a dilapidated unsafe stairway. New wooden flooring, a sturdy stairway and new walls were installed.



The Ramdeen house as it was first seen by the Men of Hope

The saddest, most heartbreaking sight the group has yet seen has been the Ramdeen family and their living conditions. Their home was an old dilapidated wooden structure which













The Ramdeen house project, counterclockwise from upper left: The old house was demolished; prefabricated walls were erected and a new roof was built; a new foundation and flooring were laid; a double deck bed was constructed; the baby was given a new mattress to replace the old one as shown; a new kitchen and dining room set were provided; the finished house.





was barely standing. A disabled baby was lying on a worn mattress the color of a mechanic's work rag. A small girl whose feet were covered with sores never once smiled during the group's first visit. The family's problems were many and they were in dire need of assistance. On the first visit, groceries and clothing were delivered along with a promise to the family that a new home would be built for them and furnishings would be provided. They also added their commitment to continually visit the home to ensure the children were adequately cared for.

The promises were kept, as the above photos show. The original house was torn down and in its place a new foundation and floor were laid; prefabricated walls were erected and a new roof was built. The foundation, walls and roof were completed in a single day. A new stove and dining room set were provided, along with a kitchen countertop, a cupboard and shelving. One group member donated a couch, which was used but still in excellent condition; another donated a bed for one of the children; and a double-deck bed was built. One member commented, "The smiles of the children make it all worthwhile."

The Men of Hope particularly enjoy working with children and the elderly. They are currently associated with three childrens homes for abandoned, abused and destitute kids. They are in the process of constructing a small library for one of the homes.

The group is also establishing a youth group, consisting of their own children and their friends, who will help develop programs designed to educate and motivate other kids. The members believe this program will also help to strengthen their own family bonds and provide an opportunity for the members and their children to gain an appreciation for one another.





"The smiles of the children make it all worthwhile."

Mark De Mattos put it all in a nutshell: "We do what we do because it's good and we thoroughly enjoy doing it. There is nothing that compares to the smiles and laughter of children, to the expressions of renewed hope on the faces of the people we help, and the countless blessings and prayers that are showered upon us. It feels good to do good."

RETIREMENTS



Jim Blue and his wife, Beverly (center); son Mike Blue with his wife, Jody (left); and daughter Christy Eckrote and her husband, Mike (right).



Vance Bolding and his wife, Dot.



Ali Doukanish, to the right, with Saudi Arabia Country Manager Johnny Farley.



Bill Henderson (right) with his longtime companion, Marita, and Mike Pilkinton.



John Bergeland



Bill Molaison (second from left) with his daughter Jennifer Avey, wife Libby, and son James.



Bob Preece (third from left) with daughter Lauren, wife Stephanie, and daughter Cheri. To the left are special guests Bob and Jeannine Steele. Bob (who served as Santa Fe's Vice President of Personnel) and Jeannine spent long careers with Santa Fe, and it was Bob who hired Bob Preece in 1978.

Jim Blue first went to work for Santa Fe in California in 1963 as a Roughneck during his summer break between high school and college. Following graduation in 1965 Jim went back to work for Santa Fe and, over the next five years, worked in California, Oregon and Washington, working his way from Derrickman to Driller and to Drilling Foreman. Jim transferred to Santa Fe Marine, a newly established company that operated the company's first semisubmersible, *Blue Water 2*. Jim transferred with his family to Venezuela in 1970 to serve as Senior Drilling Foreman and Drilling Superintendent. In 1972, the Blues moved to Aberdeen where Jim served as Drilling Superintendent. Next came a transfer to Egypt where Jim was promoted to Offshore Operations Manager and then to Libya where he served as Zone Manager. In 1982, the family moved to England and Jim was promoted to Regional Operations Manager for Europe, Africa and for the drill ship *Pacnorse I*. In 1985, it was back to California to the Alhambra office and until 1993 Jim served as Vice President, Regional Operations Manager and at various times was responsible for operations in Europe, Africa, South America, the Middle East and Southeast Asia. In 1993, Jim and his family made their 25th move when Santa Fe relocated to Dallas. While at this location, Jim served as Vice President Regional Manager of South America, West Africa and the Caspain Sea. During his career with the company, Jim had the distinction of serving in a managerial position for every zone in which Santa Fe operated.

When asked what the highlight of his career had been, Jim stated that what has given him the most pride and has been his greatest accomplishment is his family. Beverly, Mike and Christy traveled the world with Jim and Santa Fe and the extended family remain together, all living in the Dallas area.

Vance Bolding started with Global Marine in 1971 on the *Hughes Glomar Explorer* project. Following that project, he moved to Global's drilling company where he staffed and managed the Operations Support Group which had been organized to upgrade and repower the drilling fleet. He was then named Chief Design Engineer throughout the design and construction of the drill ships *Glomar Pacific* and *Glomar Atlantic*. In 1976, the drilling company engineering group was consolidated with GMDI and Vance was assigned the position of Manager of Mechanical Engineering. He later became Chief Engineer for the design and construction of the Concrete Island Drilling System (CIDS) Arctic MODU. Vance worked on various projects for GMDI until his departure from Global in 1986.

On his return in 1998, Vance became the Project Engineer on the horizontal pipe racker for the *C.R. Luigs* and the *Jack Ryan*. Following that assignment, he worked in the Operations Support Rig Systems Group until his retirement. Vance holds four patents with the company.

Vance and Dot plan to remain in Katy after retirement and enjoy the fishing and the lifestyle South Texas offers. They also plan to make occasional trips to California to visit old friends, children and grandchildren.

Ali Doukanish went to work for Santa Fe in 1978 in Saudi Arabia as Personnel Officer. In 1980 Ali transferred to the Dukhan area in Qatar then, in 1982, headed back to Saudi Arabia where he worked until Santa Fe discontinued its Saudi operation in 1984. This was followed by service in Oman. In 1991, following a break in service, Ali went to work for Santa Fe in Kuwait immediately after that country's liberation, joining the Al Awda Project which was to restore Kuwait's devastated oil fields. Next came an assignment in Sharja, UAE, followed by service in the Doha office. In 1997, when Santa Fe returned to Saudi Arabia, Ali transferred back to the country where he began his career and worked until his retirement in 2002.

Over the years, Ali played an important role in the region, establishing personnel policies and government relations procedures.

Bill Henderson joined Global Marine Engineering Company in San Diego, California, as a Project Engineer in 1970, working on classified U.S. Navy ship projects. In 1973 he was promoted to Fleet Electrical Superintendent with GMI in Los Angeles. In 1978 Bill was assigned to the *Explorer* as Senior Electrician and in 1980 he transferred to the Engineering Department as General Superintendent for GMDC in Houston. In 1982 Bill was promoted to Manager, Electrical Installation & Service in the Operations Support Group. He had recently transferred to the Engineering Department where he worked until his retirement.

Bill and Marita will eventually move to Bill's property in Arizona. Bill wishes to thank all his friends and colleagues for their help and friendship and let them know that he will miss them very much.

John Bergeland joined Santa Fe in 1974 as Internal Auditor in the Orange, California, office. In 1976, John took a career direction change and accepted a Drilling Trainee position in Saudi Arabia. In 1977, he returned briefly to the Orange office before transferring to Bahrain in 1978 as Contracts Administrator. In 1979, he relocated to the Aberdeen office as Assistant to the Manager and then to Zone Contracts Manager. In 1996, he assumed the position of Managing Director in the Zug, Switzerland, office and in 1997 he transferred to Dallas and was appointed to the position of Vice President, Contracts and Business Development.

Bill Molaison joined Santa Fe in 1970 through the acquisition of Fluor Ocean Services and served as Supervisor of Personnel in Louisiana. In 1975 he transferred to the company's North Sea operation as Manager of Personnel and, in 1978, moved to the Orange, California, office where he held the position of Assistant Director of Personnel. In 1980 Bill transferred to Santa Fe's Minerals Division in Dallas to the position of Manager of Personnel and Administration and was promoted to Vice President of Personnel and Administration in 1981. With the consolidation of Santa Fe's Drilling and Minerals Divisions in 1993, Bill was named Director of Personnel.

Bob Preece joined Santa Fe in 1978 in the Orange, California, office as Industrial Relations Representative. He relocated to the Alhambra, California, office in 1980 and assumed the position of Corporate Labor Relations Counsel. Bob was promoted to the position of Director—Benefits Planning and Compliance in 1991, then relocated to Dallas in 1993 and was named Senior Counsel.

Talking the Same Language... *FOCUSED on Training*

By Andy Gill

The jackup *Key Manhattan* has arrived in a new country, Tunisia, with a new operator, British Gas, and a whole new look. The rig and the people are much the same, but the outlook is new. The reason is FOCUS.

GlobalSantaFe's Andy Gill and Dale Koelling kicked off the start of the FOCUS training in a high standard, full awareness Induction class. All personnel, including new catering staff from Sodexho, British Gas and the SOS local labor, were fully inducted and then given the day off. This was to prepare for the forthcoming FOCUS course held by Randy Smith Training Solutions.

The courses were held in Sfax, a small industrial town south of Tunis, and were fully attended by rig personnel and regional management. This showed the high level of commitment by all senior personnel to this training innovation. FOCUS was utilized by our comrades at legacy Global Marine prior to the merger, and this move has been welcomed by the legacy Santa Fe side of the company. Now that we are united, we look forward to having this globally operated system under one umbrella.

Not only does this training help evaluate your working areas and colleagues, it also instills a thought process that should be utilized at home as well. With this thought in mind, it is easy to see the overall benefits.

From having the Rig Electrician try to throw balls into a bucket while blindfolded (which has a serious element of "at risk behavior") to assessing personnel at work being videotaped in "at risk scenarios", the course included both humorous and serious sides, all of which were highly thought provoking.

The training, which was intensive and thorough, was intended to inspire the thought process of participants and to reinforce the objectives of observing and acting upon "at risk behaviors".

Lasting a full three days from 8 a.m. to 6 p.m., the class introduced many methods of evaluating behaviors and counteracting by a conversational method not previously acknowledged within our industry at this level.

The entire class from the Regional Manager to the Room Boy shared tables, discussions and acted out scenarios with the goal of examining "at risk behaviors".

The instructors gave a highly charged presentation and demonstrated all kinds of human behavior in multiple scenarios. All of these scenarios looked at positive as well as not so positive behavior and habits.

The training would seem easy to conduct, except the participants consisted of Canadian, American, Scottish, English, Irish, Australian, Egyptian, Tunisian, French, Jordanian and Argentinian nationalities. This was counteracted by some excellent translating from English to French/Arabic conducted by two interpreters seconded by RSTS to ensure a high level of training was received by everyone.

With training completed, it is now up to the individuals to meet the challenges set by our client, knowing that the FOCUS process shall help everyone to help all others regardless of rank or background.



FOCUS I training was held for personnel in Tunisia

Safety Milestones

Congratulations to the crews and management of the following operations that successfully completed one or more years without a Lost Time Incident as of July 31, 2002.

High Island IV ..... **16 Years**
Key Gibraltar ..... **12 Years**
Key Manhattan ..... **12 Years**
Rig 94 ..... **11 Years**
Rig 104 ..... **11 Years**
Rig 105 ..... **10 Years**
Adriatic III ..... **9 Years**
Rig 151 ..... **8 Years**
High Island VII ..... **8 Years**
GSF Baltic ..... **7 Years**
High Island III ..... **7 Years**
Rig 157 ..... **7 Years**
Adriatic VII ..... **6 Years**
Adriatic VIII ..... **6 Years**
Main Pass I ..... **6 Years**
Rig 146 ..... **6 Years**
Enserch Garden Banks .... **5 Years**
Rig 161 ..... **5 Years**
Rig 171 ..... **5 Years**
Rig 172 ..... **5 Years**
Rig 174 ..... **5 Years**
Tiffany ..... **5 Years**
Arctic I ..... **4 Years**
High Island IX ..... **4 Years**
Adriatic I ..... **3 Years**
Adriatic X ..... **3 Years**
Aleutian Key ..... **3 Years**
Arctic III ..... **3 Years**
Galaxy II ..... **3 Years**
Galveston Key ..... **3 Years**
Key Singapore ..... **3 Years**
Labrador I ..... **3 Years**
Rig 119 ..... **3 Years**
Rig 159 ..... **3 Years**
Rig 160 ..... **3 Years**
Rig 177 ..... **3 Years**
Rig 178 ..... **3 Years**
Rig 179 ..... **3 Years**
Adriatic VI ..... **2 Years**
Adriatic IX ..... **2 Years**
Beatrice Alpha ..... **2 Years**
Galaxy III ..... **2 Years**
Rig 136 ..... **2 Years**
Rig 155 ..... **2 Years**
Rig 169 ..... **2 Years**
Adriatic II ..... **1 Year**
Adriatic V ..... **1 Year**
Britannia ..... **1 Year**
C.R. Luigs ..... **1 Year**
Clyde ..... **1 Year**
Compact Driller ..... **1 Year**
Dada Gorgud ..... **1 Year**
High Island VIII ..... **1 Year**
Jack Ryan ..... **1 Year**
Kittiwake ..... **1 Year**
Parameswara ..... **1 Year**
Rig 92 ..... **1 Year**
Rig 97 ..... **1 Year**
Rig 127 ..... **1 Year**
Rig 134 ..... **1 Year**
Rig 135 ..... **1 Year**
Rig 140 ..... **1 Year**
Rig 144 ..... **1 Year**
Rig 143 ..... **1 Year**
Rig 173 ..... **1 Year**
Rig 186 ..... **1 Year**
Rig 187 ..... **1 Year**
Saltire ..... **1 Year**

Congratulations to the crews and management of the following operations that successfully completed one or more years without a Recordable Incident as of July 31, 2002.

Garden Banks ..... **2 Years**
Adriatic II ..... **1 Year**
Adriatic V ..... **1 Year**
High Island III ..... **1 Year**
High Island IV ..... **1 Year**
Main Pass I ..... **1 Year**

Best Performance in Thailand

At the beginning of May, the *Compact Driller* moved onto the first of ChevronTexaco's Minimum Facilities Platforms (MFP's) in the Gulf of Thailand. These small Tripod platforms only have five sets of 36" conductors, however, to maximize the potential and efficiency of the platform, three wells are drilled from each conductor, which allows a total of 15 wells to be drilled from the platform. Although we drill two wells from one slot regularly, this was our first experience of drilling three wells from one conductor slot.

The *Compact Driller* team attacked the challenge and, using batch setting techniques, soon set some pretty impressive drilling records. The first four wells were drilled and completed to an average depth of 10,000 feet in an average time of 6.2 days each. This included our best performance to date on BWH #4 of just 3.3 days from spud to TD with the completion string landed and tested 4.5 days from the start of the well.

ChevronTexaco has recently renegotiated with GlobalSantaFe to take the *Compact Driller* for another 5 years.

Safety Appreciation



GlobalSantaFe Project Manager Peter Richardson (left) presenting a plaque to Jurong Shipyard chairman Mr. K. K. Tan in recognition of the yard's exemplary safety performance on the *Galveston Key* upgrade.

Multinational Crews Working Safely and Efficiently in Qatar

By Richard Lively

From the outset, *Rig 103* (which went on contract with Maersk Oil Qatar in September 2001) has strived and succeeded in meeting the high performance expectations of our client. The crew's positive attitude toward providing the client with a safe, efficient and cost effective operation has resulted in best-in-class performances.

On May 12, *Rig 103* jacked up and prepared to commence a batch setting and drilling sequence on the CA location. The rig drilled and set two 20 inch conductors followed by four 13-5/8 inch strings and the batch program was completed in 16 days. The rig then nippled up 13-5/8 inch BOPs and prepared to drill and complete well CA-17. With 9-5/8 inch in place, 21,918 feet of 8-1/2 inch horizontal section was drilled to give a total measured depth of 26,052 feet. The time taken from spud to TD was 17.71 days, with the well, TLC logged, acid stimulated and completed in a total of 26 days. This was the fastest well Maersk has ever drilled and their second longest horizontal well (the longest well drilled took over 58 days).

The latest well, CA-09, has produced similarly impressive results with 18,520 feet of 8-1/2 inch horizontal hole drilled in 6.6 days—a record for the Anadrill Power Drive assembly—to a TD of 24,210 feet in 19 days.

Working with our client to achieve such performances is made all the more challenging in that, over the months of May and June, there were personnel of thirty-four different nationalities on board. Crew, client and third party personnel came from as far afield as the Philippines, Brazil, Sri Lanka, Croatia and Eritrea. *Rig 103* is a truly multinational and multicultural working environment.

The crew is actively involved and committed to a safe working environment throughout the implementation of GlobalSantaFe safety programs and work procedures. STOP, Job Safety Analysis and Advanced Safety Audits are heavily 'bought into' by rig personnel. The management and supervisors are also appreciative to our client and third parties for their participation and involvement in meeting *Rig 103's* safety performance goals.

Our client's aggressive drilling program has put the rig through its paces. Well planned maintenance has reduced downtime, providing better value to our customer and protecting the rig's revenue.

Rig 103, her crew, supervisors, management and onshore support are all proud of her recent achievements and look forward to new challenges in the future.

***Rig 103's* multicultural crew is comprised of 34 different nationalities**











Kuwait Has It All!

By Steve Hansel

For anyone who is not familiar with GlobalSantaFe's Kuwait operations, you will find "a little of everything" is available in the oil and gas fields of this country. Although there is currently no offshore activity, offshore drilling has previously been conducted in Kuwait and several possibilities for offshore drilling exist in the future.

GlobalSantaFe's land rigs in the operation range from 1,000 HP to 1,500 HP, highly mobile units, mounted on 8 to 9 foot tires, to 3,000 HP rigs. The smaller rigs move frequently on drilling and workover programs, as short as three to five days in length. The larger 3000 HP rigs are all drilling high temperature, high pressure oil and gas exploration and/or development wells. Although the smaller rigs can move from location to location in as little as 6-8 hours, the larger rigs require 7-14 days to completely disassemble and reassemble prior to spud.

Typical drilling problems and conditions include, but are not limited to: H_2S, drilling blind with water, floating mud caps, multiple "big hole" casing strings (30", 24", 18-5/8", 13-3/8", 10-3/4", 7-3/4", etc.), 15K BOPs and occasional 20K Xmas tree, and "normal" drilling mud weights of 19 ppg – 20 ppg at depths up to 18,000 feet.



Rig 180—the largest land rig in the Middle East.



Rig 146 being mobilized to next drill location.

The GSF Transport group is responsible for all rig moves and operates the trucks, cranes (up to 200 tons) and equipment (130 pieces in total) to move the rigs. In addition to rig moves, which average 11-14 moves per month, the Transport group hauls all the casing, tubing and incidental loads required to operate 10 rigs. All this trucking activity adds up to some significant statistics. Through the end of May, 2002, the group had noted: 1,699,862 gallons (379 semi truck loads) of rig diesel fuel, 598 semi loads of casing/tubing and 1,073 semi/lorry incidental trucking loads of materials transported to the 10 rigs. The Kuwait operations mileage driven for the first four months of 2002 totalled 789,893 miles (1,270,937 kilometers)!



The GSF Transport Group in Kuwait operates a total of 130 pieces of equipment, including these trucks and cranes.



In addition to the 117 personnel assigned to the Transport group, we also supply personnel to run water lines and maintain water well pumps to the rigs (GlobalSantaFe and other drilling contractors) drilling in Kuwait, plus provision of personnel to manage clients' workshop, field, and rig supply support services. Additional services provided include civil works construction of rig locations, well cellars and location access roads by management of third party services/contracts.

Unlike the "harsh" and cold North Sea operating environment, the Kuwait "harsh" desert environment is very hot, up to 130 degrees Fahrenheit, windy in the summer and very cold, windy and wet in the short winter. The couple of weeks of spring and fall-like weather is shorter than winter. If you throw in sandstorms lasting for days at a time, along with all the other conditions, the Kuwait oil and gas fields truly have it all!



GlobalSantaFe welcomed visitors to this year's OTC with the message "We got it right".

GlobalSantaFe Exhibits at OTC's 'Deep Into The Future'

This year's Offshore Technology Conference, held May 6-9, was a success having the second highest attendance in 17 years. Founded in 1969, the OTC proved once again to be the largest oil and gas trade show in North America.

This year's conference, titled "Deep into the Future", included 2,024 participating companies from 26 countries showcasing their products and services from all aspects of the industry. The event was held in Houston's new 375,200 square foot Reliant Center. Over 49,600 registered attendees participated in the world's foremost event for the development of offshore resources in the fields of drilling, exploration, production, and environmental protection.

Once inside the exhibition center, conference attendees could see GlobalSantaFe's banner flying above the crowd, welcoming visitors from all around the world. At GlobalSantaFe's booth, where models of *Constellation I* and *Development Driller I* were displayed, there was constant activity as the detailed models received a lot of attention from all that passed. On hand to answer questions and provide technical information were company representatives Hank Birmingham, Ben Bollinger, Alan Breed, Paul Bruton, Colin Davidson, Pete England, Steve Gangelhoff, David Gordon, Trevor Howard, Roger Hunt, Rolf Meier, Scott McKaig, Julian Soles, Charlie Springett, and Pete Wilson, with DeAnna Vernon acting as booth coordinator. The feedback on both rig designs was very positive and the interest expressed by several operators provided leads for the sales and marketing team to pursue. In addition to the newbuild models, the booth's layout and design emphasized that GlobalSantaFe is now very much a worldwide organization that is *Focused on Safety*. The booth was equipped with a computer for accessing GlobalSantaFe's website, telephone service, and food and coffee for the crowd of visitors.



Models of newbuilds *Development Driller I* and *Constellation I* were on display, generating a high level of interest.

Giveaways from GlobalSantaFe and marketing materials on the *Constellation I* and *Development Driller I* were available for visitors. Copies of recent papers authored by GlobalSantaFe were also available.



"Focused on Safety"

This year GlobalSantaFe joined with Kongsberg Simrad, Hydralift, Inc., Bodewes Winches, Hydril Company, Norsafe A/S, and ABB A.S. to participate in a vendor promotion service wherein each company referred to the other companies involved to provide information on each company to OTC attendees who visited their respective booths. The collaboration provided a larger distribution base of company information for GlobalSantaFe and each company involved, making the OTC Vendor Promotion Service a very successful endeavor.

"You Name Me" Contest Winner



Congratulations to Samy Salem (left in photo), Zone Safety Coordinator in GlobalSantaFe's Cairo office, who submitted the name Profile which was selected as the name of our employee publication. Bill Sannan, Country Manager in Egypt, awards Samy his $500 prize.

Motorman's Personal Safety Performance Contract



Arctic IV Motorman Chris McLellan created the following "Personal Safety Contract". In photo, Chris (left) receives a $100 Safety Champion award from Chief Engineer Vic Groundwater.

G*enerate a good sense of wellbeing at work.*
L*iase in a practical manner.*
O*ffer a good Service.*
B*e positive in tackling various jobs.*
A*dopt a good rapport with fellow workers.*
L*ook out for potential hazards.*
S*elect the safe approach prior to any task.*
A*dminister a good working environment.*
N*egotiate the correct way of working safely with other Personnel.*
T*ry my best to lead by example.*
A*lways ask for help if needed.*
F*eel part of a Team.*
E*xcel in all my daily duties and work safely.*



On May 15, 2002, Rig 22 in Kuwait completed five years without a Lost Time Accident

Birth Announcements

*Twins **Max** and **Anton White** were born on May 1, 2002. In the photos below, father Stephen White, Senior Subsea Engineer 2/MUX onboard the Jack Ryan, is holding Anton and mother Michelle is holding Max.*





***Neo Ernest Gosnell** was born on May 1, 2002. The proud parents are Marty Gosnell, Mailroom Supervisor in the Houston office, and mother Christine.*



***Madison Lynn Wheeler** was born on July 1, 2002, to the parents of Wyman (Driller on the Celtic Sea) and Rebecca Wheeler.*

In Memoriam

James E. Richardson passed away on March 26, 2002. James retired from Santa Fe in 1983.

Jackie Chase passed away on April 12, 2002, following a stroke. Jackie retired from Santa Fe's Geothermal operation, located in northern California, in 1997.

Toto Yulianto passed away on April 24, 2002, following a nine month battle with cancer. Toto held the position of Senior Accountant for PT Santa Fe Supraco Indonesia in the Jakarta office. Toto joined PT Santa Fe Pomeroy in 1982.

James Tyler passed away on April 27, 2002. James retired from Santa Fe Minerals, Inc. in July 1989.

William N. Lightbown, Jr. passed away on May 14, 2002, from complications following surgery for mesothelioma cancer. He was 59 years of age. Bill joined Global Marine in 1969 as Third Assistant Engineer onboard the *Glomar III*. He also served on the *Challenger*, *Glomar IV*, *Coral Sea*, *Atlantic*, *Baltic I*, and was a Senior Assistant Engineer on the *R.F. Bauer* when he went on long term disability in October of 2001.

Steven A. Hartley passed away on June 11, 2002. Steven was hired in July 1997 and held the position of Motorman on *Adriatic IX* when he took a leave of absence in July 2001.

Jesus Reynoso passed away on June 30, 2002. Jesus retired from Santa Fe in 1989.

Robert M. Daniel passed away on July 7, 2002. Robert retired from Global Marine in November 1991 as a Mechanic on the *High Island IV*.

Robert W. Townsend, who retired from C F Braun & Co in 1985, passed away on July 9, 2002.

Wolf Heinberg passed away on July 17, 2002. Wolf joined Santa Fe in 1972 and retired in February 1983 as Marine Training Coordinator. Wolf, a Commander in the U.S. Navy, had a distinguished military career and was buried with full military honors in Bakersfield, California.

Douglas T. Johnson's body was found on August 28, 2002. He had been missing since May 25, 2002, following an automobile accident in a remote area. Douglas had been serving as a Roughneck on the *Explorer*.

Two Employees Recognized for FOCUS Contributions on Adriatic VI

Bill Jones, BP Drilling Supervisor, *Adriatic VI*, BP Southern Business Unit Wells Team, made the following comments about the successful FOCUS contributions by *Adriatic VI* crews.

"Another good week for safety that saw a good deal of quality FOCUS cards. We also saw a tremendous contribution from all the service companies. It must be remembered that at this stage of the operation (completion/well testing) we have a very high percentage of service company personnel onboard and are thus at our most vulnerable. I think it's a testament to the combined efforts of both onshore and offshore management in recognising this fact and taking steps by way of in-depth inductions, high visibility monitoring at each stage of the operation, and coaching personnel and groups into the ways of FOCUS and the Mini Risk Assessment system. Tribute should also be given to the GSF crews on *Adriatic VI* who were a big part of the monitoring and coaching process. There were a lot of very positive comments from all the service companies on the safety and cooperation given by the GSF crews."

Following are letters of commendation from Bill Jones to Steve Kearney, Derrickman, and Graham Sparks, Roughneck, for their special contributions.

Steve Kearney



Bill Jones (left) congratulates Steve Kearney for his FOCUS contribution. (Graham Sparks was unavailable for photo.)

"Your FOCUS card was about awareness of crane operations. Recognising the problem of walking out of workshop containers, which are prevalent during well testing, without due care and attention, your suggestion of having warning signs inside those containers was excellent. Your FOCUS card and conversation will not only improve safety on the *Adriatic VI* but also on other rigs where these container workshops will go next. This is a good example of working within **BP's 'Management of Change' and 'Lifting Operations' Golden Rules.** Actions like yours not only ensure compliance with these Golden Rules but also hopefully make others more aware.

It also highlights the importance of using the **Mini Risk Assessment (MRA)** cards.

Well done and many thanks for taking an active interest in the safe, environmentally friendly & efficient running of the *Adriatic VI* drilling operation and for taking the time to submit a top quality positive FOCUS card.

Please accept from BP a small gift of your choice from the selection provided as a token of our appreciation and thanks for all your efforts.

Once again Steve, many thanks and keep up the good work."

Graham Sparks

"Your FOCUS card was about awareness and the need for hearing protection. You recognised that during well testing, all areas outside of the accommodation required the use of hearing protection. By gaining an agreement and understanding from the person showed how well you used the FOCUS system. You also highlighted the importance of using the Mini Risk Assessment (MRA) cards, which if used correctly would have identified the requirement of hearing protection as one of the control measures.

Well done and many thanks for taking an active interest in the safe, environmentally friendly & efficient running of the *Adriatic VI* drilling operation and for taking the time to submit a top quality positive FOCUS card.

Please accept from BP a small gift of your choice from the selection provided as a token of our appreciation and thanks for all your efforts.

Once again Graham, many thanks and keep up the good work."

Kids Spend Educational Day on 'Jackup'

On July 17, GlobalSantaFe hosted "Bring Your Child to Work Day". Children of Houston office employees took buses from the Eldridge office to Galveston, 60 miles to the south, to visit the *Ocean Star*, a completely refurbished jackup that has been converted into an offshore energy museum. The children were able to walk through all three decks and work with interactive displays. They were able to see what a rig looks like, how the equipment works, what the different jobs on a rig are and go out on the drill floor. In addition to the educational experience, a good time was had by all.

Cildren of GlobalSantaFe employees board buses for the trip to Galveston to spend the day on the *Ocean Star*.





Continuing Support— Pakistan Low Vision Program

Over the past three years, GlobalSantaFe (and legacy Santa Fe) have contributed $5,000 per year to the Pakistan Low Vision Program. During this period of increased suffering in Pakistan the program has gained importance for offering hope. It is estimated that more than seven million people in Pakistan are suffering from low vision and, of these, 1.7 million are in need of low vision services and, without vision enhancers, are effectively blind.

Sight Savers International is working with the government of Pakistan to develop the National Low Vision Program and is helping the government with resources to help those whose blindness is reversible.

New GlobalSantaFe Office Locations in Cairo and Aberdeen

After being in the same location for 32 years in Cairo's Zamalek district, the GlobalSantaFe Cairo office has moved to its new location in Maadi. This district is where most of the petroleum companies in Cairo are located, and the move also allowed for consolidation of the previously fragmented operation into one office from three. The Regional office, formerly in Dubai, has also moved into the Maadi office. The address is Building #7, Road #150, Maadi, Cairo, Egypt 11431.

As of September 2, the consolidated GlobalSantaFe UK office will be located at Langlands House, Huntly Street, Aberdeen, AB10 1SH, Scotland. The warehouse facility will continue to operate from Tullos.



Mission Statement Award

Ryan Harrold, Roustabout, on *Galaxy I*, is a $100 winner for properly reciting the GlobalSantaFe Mission Statement.

Martial Arts Promotion



From left: Assistant instructor Robin Pickering, Master Ed Johnson, Jerry Douglas.

This past April, Jerry Douglas (Electrician on the *Explorer)* was promoted to 5th degree black belt in the style of Isshinryu karate. His sensei (teacher) Master Ed Johnson, an 8th degree black belt, is a second generation Isshinryu stylist, which means he studied directly under the originator of the style. And since Master Johnson is Jerry's teacher, that makes him a third generation. Jerry has been studying martial arts for 27 years, which has been difficult since his work can take him all over the world, and at times he can be gone for up to a year.

For several years Jerry fought in the tournament circuit and in 1986 he won the Mississippi heavyweight black belt championship.

In recent years, Jerry has been content to instruct kids in martial arts and, at least once during his three week break, he travels to Brookhaven, Mississippi, to check in on his home dojo (class) where Robin Pickering, 3rd degree black belt, is his assistant instructor. On occasion, Jerry travels to assist Master Johnson in teaching traditional Okinawan weapons seminars.

Jerry says that after so many years of involvement, martial arts becomes a way of life and he has made many lifelong friendships. Fortunately, says Jerry, he has never had to use his skills in self defense.

Latvian Youth Junior Swimming Champion



Junior Swimming Champion Anton Novikovs

Thirteen year old Anton Novikovs, whose father Sergejs is Assistant Electrician on the *Adriatic XI*, is a current Junior World Swimming Champion and also holds the title of Junior Champion of the Baltic State countries.

Anton, who lives in Riga, Latvia, started swimming at the age of six and trains with the Veiklais Bebrs swimming club. Every evening after school, he walks to the local pool to train. At the recent World Junior Championship held in Germany, in which 28 countries participated, Anton placed second in the 100 meter freestyle event. Last year in the Baltic Countries "Olympic" games he placed second in the 100 meter freestyle and currently holds first place in the rankings.

Anton is working hard to fulfill his dreams of studying and swimming in either Australia, where swimming is the national sport, or in the U.S. and to some day hold a world record. As a career, Anton hopes to be a national swimming coach.

Anton's family and the GlobalSantaFe family are proud of his accomplishments and wish him the best in the future.

Double Gold!



Jenna Pertgen, with her dad John, is all smiles as she displays her double gold medals.

Jenna Pertgen, 10 year old daughter of John Pertgen, Port Captain in our Marine Services Department, has won two gold medals in the AAU Regional 9 Taekwondo Championship held in Houston on May 11, 2002. This event is a qualifier for both the nationals in Greensboro, North Carolina, this summer, and the Junior Olympics in Knoxville, Tennessee. Jenna competed as a purple belt, and won a gold medal in both "forms" and "sparring" categories.

Jenna has trained for the past two years at the Elite Taekwondo Center in Houston, under the direct tutelage of Masters G. Lopez and P. Amani, who serve as coach and trainer of Steven Lopez, the Olympic gold medalist in Taekwondo at the 2000 Olympics in Sydney.

Of particular interest is that, on June 1, 2002, Jenna further qualified, tested, and was advanced to blue belt, which puts her a step closer to her ultimate goal of black belt. (The normal progression is white/yellow/orange/green/purple/blue/brown/red/black.)

Houston Area 'Player of the Year'

Dave Boutelle, Manager of Personnel and Transportation in the Houston office, has spent countless hours over the years watching his daughter Tina play softball. Tina was named this Year's *Houston Chronicle* Softball Player of the Year. In the four years that Tina played on the Taylor High School softball team in Katy, Texas, the Mustangs made it to two state tournament berths and were three-time regional finalists in Tina's first three years with the team.

As a senior this year, Tina's personal goals were not just to improve her performance, but to be a team leader and motivate her teammates. "I wanted to get Katy to play as a team and play with all their heart," Tina said. "I guess it worked." Taylor faced a real challenge this season since six of their players graduated in 2001. Even though Taylor did not make it to the regional finals this year, they played as a cohesive unit and made an admirable effort to get into the state tournament.

Tina ended the 2002 season with an incredible .542 batting average and led the Houston area with 30 extra base hits, seven of which were home runs. A rigorous weight training program in the off-season gave Tina the extra power to achieve this performance.

After accepting a scholarship, Tina will be a Freshman at the University of Texas in Austin this fall where she will play on the Longhorns women's softball team.

Monitor Gets a Fifth 'Crane'



This photo, submitted by Tony von Ijendoorn, was taken onboard the Monitor in the North Sea. One of the crew left out cut-up fish (in a 'Stork' margarine tub) and water. After four or five days, the well cared for crane departed for parts unknown.

Fifth Annual Dry Hole Tournament

GlobalSantaFe's Dry Hole Fishing Tournament, held on Toledo Bend on the Texas/Louisiana border, April 13 and 14, had its highest level of participation to date, with 50 teams in the competition. To the delight of all, for the first time in the tournament's five year history, the fisherman were greeted Saturday morning with blue skies and plenty of sunshine, with no rain (as is customary) in sight.

As the first day of fishing came to an end, the boats pulled up for the weigh-in, conducted by weigh-masters Darlene Montet and Sonya Stelly. Coming in first place was the team of Kevin Stelly and Charles Soileau with a catch of 15.65 lbs. In second place were Robert Wileman and Kevin Gilmore (14.04 lbs.); third place Mike Woods and Vic Segura (13.86 lbs.); fourth place Todd Fredieu and Philip Rushing (13.67 lbs.); and fifth place John Jordan and Darrell Shipp (11.50 lbs.) The 'Big Bass' prize went to Darrell Shipp with a 5.02 lbs. catch.



Sonya Stelly, Jimmy Skinner, Darlene Montet.

After a fine meal prepared by Kevin Dawley, Christopher Dawley and Gracy Waters and furnished by G&J, it was time for door prizes donated by GlobalSantaFe vendors and service companies. This year's prizes turned out to be the best ever and were presented by Lynn Coleman with Tiffany Waters providing the names of the winners. Each participant and worker received at least one prize.

Sunday's weather was a carbon copy of Saturday's. And when the day's fishing came to an end, the team of Kevin Stelly and Charles Soileau held on and won first place with 24.66 lbs. Gerry and Sandy Golden finished second with 21.51 lbs.; Todd Fredieu and Philip Rushing finished third with 20.69 lbs.; Mark Owens and Wyman Wheeler finished fourth with 18.29 lbs.; and Marty and Monique Granger finished fifth with 16.65 lbs. Incidentally, four husband and wife teams finished in the top twelve and two in the top five. Sunday's 'Big Bass' award went to Mark Owens at 4.82 lbs.

Tournament organizers Jimmy and Linda Skinner would like to thank Lynn Coleman, Mike Woods, the Lafayette Rig Managers, Officers Dan Stultz (who was unable to attend), Mike Crumbley, Tony Noriega and George Waters for their help and support.



Tournament winners were Kevin Stelly and Charles Soileau.



Mike Crumbley and Linda Skinner

"Most of all I would like to thank our weigh-masters Darlene Montet and Sonya Stelly for a job well done. I believe it was because of their presence that the sun did shine on a perfect weekend," said Jimmy. The Skinners also offer a special thanks to the vendors and service companies who, over the past five years, have donated door prizes and "made it possible for me to see joy in the eyes of the receivers", said Jimmy. "Linda and I would like to say thanks to all who participated and gave us memories we will never forget."



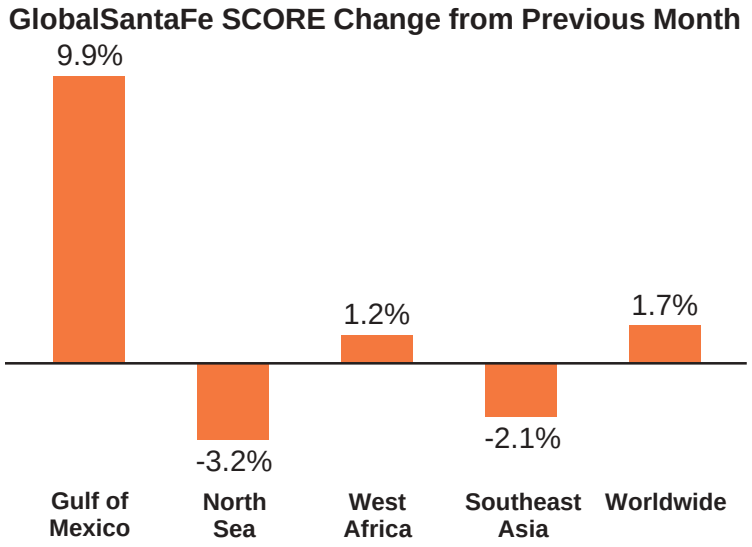
Coming in second place were Gerry and Sandy Golden.

GlobalSantaFe SCORE—July 2002

(Summary of Current Offshore Rig Economics)

GlobalSantaFe's SCORE compares the profitability of current mobile offshore drilling rig dayrates to the profitability of dayrates at the 1980-1981 peak of the offshore drilling cycle. In that peak period, when SCORE averaged 100 percent, new contract dayrates equaled the sum of daily cash operating costs plus approximately $700 per day per million dollars invested. In addition to a worldwide SCORE covering key types of competitive offshore drilling rigs in key drilling markets, a separate SCORE is calculated for certain types of rigs and certain regions to indicate the relative condition of rig markets.

	Jul 2002 SCORE	Jun 2002 SCORE	1 Month Change	1 Year Change	5 Year Change
Gulf of Mexico	33.1	30.1	9.9%	-37.1%	-44.3%
North Sea	50.9	52.6	-3.2%	9.5%	-29.1%
West Africa	56.5	55.8	1.2%	-5.9%	-16.8%
Southeast Asia	48.1	49.1	-2.1%	-16.7%	-18.9%
Worldwide	44.2	43.4	1.7%	-14.3%	-32.0%
Jackup	47.4	47.2	0.4%	-22.8%	-33.4%
Semisubmersible	40.9	40.1	2.1%	-0.7%	-31.4%



This month's SCORE showed real improvement in the Gulf of Mexico offshore rig market during July, as the supply for certain classes of jackup rigs in this region tightened and drove dayrates higher. Internationally, the North Sea rig market showed signs of expected weakness, as oil and gas companies there scaled back their drilling programs, causing lower demand for rigs and lower dayrates.

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